

2 May 1952

MEMORANDUM FOR: Assistant Director, Special Operations

SUBJECT: Mr. Hedden's Trip

25X1 1. [] As you know, Mr. Hedden is thoroughly familiar with the problem SO has been having with the Senior Representative []. The recent discussion of this matter in Mr. Dulles' office highlighted the desirability of a change in personalities at this position. Nevertheless, it would be most salutary if Mr. Hedden were asked to cover [] the concern which is felt in Washington about his constant preoccupation with operational problems, particularly on the SO side. Since it is well known that the SO [] has been a particular point of controversy and dissatisfaction since the war, it is too much to expect that it is going to be turned into an effective operating mechanism unless [] is permitted to exercise a singleness of direction without undue interference in operational matters from the Senior Representative or anyone else. All recent visitors [] several of them highly qualified in operational matters, agree that there are too many fingers in the directional pie and that the SO Station has not been able to settle down to the program which Washington would like to see carried out. The effort to be "all things to all people" has meant in practical terms that the Station has not been able to develop the facilities to permit it to follow through on any single operational program in an effective manner.

It is recognized that the foregoing lacks in detailed specification of cases, but I am assuming that in your oral briefing of Mr. Hedden, you will be able to provide sufficient instances to give him a feel for this problem as well as for the confused liaison situation. Also, he will hardly have time to concern himself with individual cases.

25X1 2. [] Attached is a paper for Mr. Hedden on the organization of the [] Station. OPC does not agree with our views. I will be glad to expand on this to him if he feels that he needs additional information. As for [] I will handle these separately.

25X1 3. [] The question of assigning a Senior Representative to [] has been on and off the fire for over a year. Mr. Dulles has felt the need for such an individual; [] and

- 2 -

25X1 [redacted] the SO and PC Station Chiefs respectively, have informally expressed the hope that no Senior Representative be assigned.

25X1 [redacted] has also stated himself as being opposed to the introduction of another echelon in [redacted]
25X1 It would be useful if Mr. Hedden would go into this problem and make a determination for the Director.

25X1 [redacted]

25X1 [redacted]

25X1 [redacted]

Richard Helms
Deputy Assistant Director
Special Operations

Attachment

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SECRET

6351

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ROUTING AND RECORD SHEET

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

				NO.	
				DATE <i>3 May '52</i>	
TO	ROOM NO.	DATE		OFFICER'S INITIALS	COMMENTS
		REC'D	FWD'D		
1. ADSO		5/3/52	25X1		<i>Don't believe it can add anything constructive to this over and above what we've discussed.</i>
2. <i>MR. HERDEN</i>					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15.					

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25X1

Next 2 Page(s) In Document Exempt

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SECURITY INFORMATION

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25X1 It would be useful if Mr. Hadden would go into this problem and make a determination for the Director.

25X1 [redacted]

13/

Richard Helms
Deputy Assistant Director
Special Operations

Attachment

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SECURITY INFORMATION

UNCLASSIFIED
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RESTRICTED CONFIDENTIAL SECRET
(SENDER WILL CIRCLE CLASSIFICATION TOP AND BOTTOM)

CENTRAL INTELLIGENCE AGENCY

" OFFICIAL ROUTING SLIP "
EYES ONLY

TO		INITIALS	DATE
1	MR. HEDDEN		
2	ADSO		
3			
4			
5			
FROM		INITIALS	DATE
1	ADSO	6 May	
2			
3			

25X1

Please return directly

- APPROVAL
- ACTION
- COMMENT
- CONCURRENCE

- INFORMATION
- DIRECT REPLY
- PREPARATION OF REPLY
- RECOMMENDATION

- SIGNATURE
- RETURN
- DISPATCH
- FILE

REMARKS:

*This should give
you some valuable background
info.*

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officer incidentally, is one of our senior
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